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Founders Katherine Hibbs Pherson and Randolph H. Pherson pioneered the development of critical thinking skills and structured analytic techniques during their careers in the US intelligence community. They founded Globalytica in 2010, with a vision to build and enhance analytic cultures around the world.

With Critical Thinking for Strategic Intelligence, Katherine Hibbs Pherson and Randolph H. Pherson have updated their highly regarded, easy-to-use handbook for developing core critical thinking skills and

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Accomplished instructors and intelligence practitioners Beebe and Pherson have created a set of twelve robust, class-tested cases on events in foreign intelligence, counterintelligence, terrorism, homeland security, law enforcement, and decision-making support. The case studies are designed to give analysts-intraining a hands-on opportunity to apply structured analytic techniques to tackle real-life problems. Each case delivers a compelling narrative and a set of step-by-step instructions that make teaching and learning as effective and efficient as possible. Key Features: - Questions at the start of each case challenge the student to think critically and help the students bring the case into focus; - Carefully crafted narratives provide the right amount of detail to give a realistic sense of the complexity and challenges of the case; - Recommended readings at the end of each narrative allow room for further research - Sections entitled "Structured Analytic Techniques in Action" frame the analytic tasks and provide step-by-step instructions for applying three to five analytic techniques in a series of exercises for each case study; -

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The goal of Reasoning for Intelligence Analysts is to address the three distinct dimensions of an analyst's thinking: the person of the analyst (their traits), the processes they use (their techniques), and the problems they face (their targets). Based on a decade of academic

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research and university teaching in a program for aspiring intelligence analysts, this multidimensional approach will help the reader move beyond the traditional boundaries of accumulating knowledge or critical thinking with techniques to assess the unique targets of reasoning in the information age. This approach is not just a set of techniques, but covers all elements of reasoning by discussing the personal, procedural, and problem-specific aspects. It also addresses key challenges, such as uncertain data, irrelevant or misleading information, indeterminate outcomes, and significance for clients through an extensive examination of hypothesis development, causal analysis, futures exploration, and strategy assessment. Both critical and creative thinking, which are essential to reasoning in intelligence, are integrated throughout. Structured around independently readable chapters, this text offers a systematic approach to reasoning along with an extensive toolkit that will serve the needs of both students and intelligence professionals.

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In this Second Edition of *Structured Analytic Techniques for Intelligence Analysis*, authors Richards J. Heuer Jr. and Randolph H. Pherson showcase fifty-five structured analytic techniques—five new to this edition—that represent the most current best practices in intelligence, law enforcement, homeland security, and business analysis.

Strategic Intelligence is a form of meaning that promises the possibility of strategic advantage, dignity, the achievement of objective, and the fulfillment of potential in hostile environments. In *The Cultural Roots of Strategic Intelligence* Gino LaPaglia demonstrates that the strategic aspect of reason—arising in human experience, encoded as value, and born by culture as a strategic resource—has been encoded as values that have been memorialized in culturally authoritative sources in various Eurasian cultures for thousands of years. These sources have validated a strategic orientation in the world, legitimized the strategist as a heroic identity, and transmitted a coherent world view that enables the practitioner of strategy to overcome asymmetric threat. By excavating the provenance of strategic thought expressed in the cultural identity

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of the strategist in the most culturally authoritative mythological, literary, philosophical and religious sources, and excavating the underlying strategic values expressed in cultural products, LaPaglia demonstrates that the strategic aspect of human rationality is one of the most basic structural dynamics of human meaning, and that the transmission of this strategic way of being and acting in the world offers hope for life's underdogs.

In their Second Edition of *Cases in Intelligence Analysis: Structured Analytic Techniques in Action*, accomplished instructors and intelligence practitioners Sarah Miller Beebe and Randolph H. Pherson offer robust, class-tested cases studies of events in foreign intelligence, counterintelligence, terrorism, homeland security, law enforcement, and decision-making support. Designed to give analysts-in-training an opportunity to apply structured analytic techniques and tackle real-life problems, each turnkey case delivers a captivating narrative, discussion questions, recommended readings, and a series of engaging analytic exercises.

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